Коммуникация с представителями различных культур тесно связана с уровнем культурной компетенции адресанта. Чем он выше, тем коммуникации гармоничнее. Итак, в чем заключается культурная компетенция? Для личности культурная компетенция — это способность эффективно функционировать в контексте, отмеченном культурными различиями, и способность адаптироваться, принимать и интерпретировать поведение, присущее другой культуре. Культурная компетенция позволяет точно интерпретировать действия и ценности, присущие другой культуре.

Для определения термина «уровень культурной компетенции» следует обратиться к исследованиям профессора М. Бенетта, который выделил 6 этапов измерения уровня культурной компетенции личности, а именно: неприятие действительности, «оборонное» отношение, минимизация различий, принятие различий, адаптация к различиям, интеграция культурных различий.

Культурная компетенция — это процесс, протяженный во времени, которое необходимо для достижения более глубокого изучения иной культуры и контроля знаний.

Учебные программы развития культурной компетенции должны иметь многогранный подход и концентрироваться на приобретении навыков, знаний и моделей поведения, которые объединяют пять следующих элементов:

- 1) признание, принятие и оценка культурных различий;
- 2) знание своих собственных культурных ценностей;
- 3) понимание динамики культурных различий;
- 4) развитие культурных знаний;
- способность адаптации и умение использовать практические навыки в культурном контексте другой личности, если бы речь шла о коллегах, начальниках или клиентах.

И, наконец, самое важное: программы должны отвечать потребностям всех участников, мнения которых должны учитываться и оцениваться независимо от способностей каждого в области культурной компетенции.

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INTERCULTURAL TRAINING FOR BUSINESS COMMUNICATION

The answer to the question why are we teaching foreign languages to future specialists in the field of business is obvious. For business communication. But for this communication to be successful one should know not only the languages, but also the cultural peculiarities of this or that country. Thus we are approaching the question of the necessity of paying special attention to intercultural training.

It would be erroneous to consider that intercultural training consist only in teaching how to take into account cultural differences of the native speakers of the language one studies. It's a one-sided approach, as modern business functions in the era of globalization, and a businessman has to establish contacts with representatives of different countries. What is more, even communication with their fellow-citizens may present a problem as far as cultural differences are concerned. So it turns out that learners should first of all understand what culture is, they should gain awareness of how their own culture works, and appreciate that the way they perceive the world is not the only one.

We can say that representatives of different cultures live in different cultural dimensions. The following opposites are used to describe them: high context versus low context cultures (whether members of the culture explain things explicitly or not); monochronic versus polychronic cultures (whether time is seen as linear, with one event following another or people are able to manage different activities at a time); power distance (distance or equality between individuals in a hierarchy); individualism versus collectivism (is competition an important attribute or conformity and loyalty are valued more highly); masculinity versus femininity (is achievement measured in power and wealth of in personal goals and human contact); long-term versus short-term orientation (whether short-term benefits or long-lasting relationships are viewed as more important); neutral versus emotional (how people show emotions in different situations); status (how different nations accord status); relationship with nature (some cultures believe that the environment can be controlled, whereas others see themselves as part of the environment). Also one should mention differences in non-verbal communication: body language or kinetics, eye movement and contact (occulistics), touch (haptics) and body distance (proxemics). If we look at speaking, paralanguage, or prosody (variance in tone, pitch, volume and speed of talking) is also different between cultures. The same can be said about turn-taking during a conversation.

So the first thing teachers should do is to make their students aware of these perspectives. For example, learners can study a series of *advertisements* from their own and other countries; they may look at the way news agencies from different countries report the same item of *news*; it may also be useful to elicit *anecdotes* about meetings with people from other cultures.

The next step in teaching intercultural differences is to make learners understand their own culture. It can be done by asking them to determine in which of the above-mentioned dimensions their culture exists. Then students can be asked to list stereotypes about their own country.

But such activities are largely cognitive; they only encourage learners to increase their knowledge of culture. There are other, more effective ways to make learners more aware of culture; they are role-plays, simulations and case studies where emotions are brought into play. For example, a group of students may receive a task to practice small talk at a conference opening ceremony or a trade fair reception. However, they receive role cards which ask them to behave in the opposite ways concerning such aspects as the distance between people, eye contact, physical contact, the acceptability of negative answers, etc. After the activity it should be pointed out that no specific real cultures were deliberately depicted, and the fact that they made such assumptions shows our own prejudices.

So, when training students for business communication, we should improve their intercultural competence to facilitate understanding of their own culture and increase their awareness of cultural variety.