

Thus, optimization of the warehouse infrastructure is a strategic priority for the Belarusian economy. The implementation of a comprehensive modernization program will make it possible to:

- increase transit potential by 25-30%;
- reduce logistics costs by 15-20%;
- increase the investment attractiveness of the country.

These measures will contribute to the formation of a modern logistics system that meets the requirements of the digital economy and global commodity markets [3].

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THE IMPACT OF INTERNATIONAL ECONOMIC SANCTIONS ON BUSINESS PRACTICES

Economic sanctions serve as an effective tool utilized by states and international organizations to influence governments, corporations, or individuals. These measures can take various forms, including trade embargoes, asset freezes, and restrictions on financial transactions. Their primary objective is to bring about changes in policy or behavior while avoiding direct military intervention. By destabilizing the target's economy, sanctions exert pressure on authorities to adhere to international norms or humanitarian standards.

Historically, sanctions have played a role in various conflicts and crises. UN sanctions on Iraq (1990–2003) weakened its economy following the invasion of Kuwait. Restrictions on Russia since 2014 have impacted its financial and energy sectors. Sanctions on Iran led to a temporary nuclear agreement, while economic pressure on South Africa contributed to the end of apartheid. The effectiveness of sanctions depends on their scale, international support, and the ability of targeted entities to find alternative business strategies.

Economic sanctions impact global business practices, affecting trade, finance, and compliance. The immediate consequences include the disruption of supply chains. Companies face difficulties importing essential goods or raw materials, forcing them to

seek alternative suppliers. Financial transactions also suffer under sanctions as restrictions limit access to international payment systems. Businesses may find themselves cut off from major financial institutions and struggle with currency devaluation and capital shortages. Some companies explore alternative payment mechanisms like cryptocurrency to bypass restrictions.

Legal and compliance challenges complicate business operations. Companies must navigate complex regulations to avoid penalties for violating sanctions. Ensuring compliance requires significant investment in monitoring and legal expertise. In some cases, firms withdraw from sanctioned regions to protect their operations, demonstrating how sanctions reshape global business strategies.

Sanctions disrupt the economies of affected nations, triggering a chain of negative consequences. In the short term, they cause economic instability, marked by fluctuating inflation and declining GDP. Countries like Iran and Venezuela have experienced sharp contractions following sanctions, leading to severe inflation and currency depreciation. Over time, sanctions hinder foreign direct investment, limit skilled labor mobility, and stifle innovation and growth. As businesses lose access to international markets, unemployment rises, and poverty worsens.

Examples like North Korea highlight the severe impact of sustained sanctions. Economic restrictions have led to food shortages, malnutrition, and health crises. Similarly, Russia has faced economic challenges due to sanctions over its geopolitical actions. While the immediate effects included a sharp decline in GDP, the long-term repercussions have strained trade relationships and forced a reassessment of economic priorities.

In conclusion, economic sanctions affect not only specific entities but also local economies, leading to long-lasting socio-economic challenges. Belarus has faced the effects of sanctions, especially in recent years, with restrictions targeting key sectors like finance, manufacturing, and trade. These sanctions have led to disruptions in economic activities and increased uncertainty for businesses.

One of the most significant impacts has been on trade and industrial production. Belarus, historically reliant on exports of potash fertilizers, oil products, and machinery, has faced restrictions that have complicated its access to international markets. Sanctions on major state-owned enterprises have made it harder for the country to sell its goods abroad, leading to revenue losses and forcing businesses to seek alternative partners, especially in Russia and China. Financial sanctions have further complicated the situation by limiting access to global financial systems.

Sanctions have also pushed Belarusian businesses to explore new markets and supply chains, fostering stronger ties with Russia, China, and other trade partners. Despite these challenges, Belarus has maintained economic stability and adapted to new conditions. The country has redirected trade flows and strengthened partnerships with Russia, China, and other friendly nations, ensuring the continued export of key goods such as potash fertilizers, machinery, and agricultural products. This shift has allowed Belarus to maintain its global position despite international restrictions.

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